

COMMITTEE ON ACADEMIC PLANNING AND RESOURCE ALLOCATION (CAPRA)
ANNUAL REPORT
AY 2021-2022

To the Merced Division of the Academic Senate:

The Committee on Academic Planning and Resource Allocation (CAPRA) held a total of 16 regularly scheduled in-person meetings and conducted some business via email with respect to its duties as outlined in UC Merced's Senate Bylaw [II.IV.1](#).

CAPRA also benefited from regular consultation with the EVC/Provost and Interim CFO who attended meetings this academic year.

Areas of Focus

Academic Planning

At the end of the last academic year, and per the EVC/Provost's office request, schools and divisions submitted to the EVC/Provost the following documentation under phase III of the campus's academic planning process: narrative of their academic plans and an Excel spreadsheet summarizing the plans by illustrating the relationship among the school/division's strategies and its goals; and the school/division's strategies and the Indices, Criteria, Measures established by the Academic Planning Work Group in a previous academic year. The EVC/Provost requested that CAPRA advise him on planning priorities, budget allocations in response to budget requests and in support of academic planning priorities, and institutional priorities in support of academic planning priorities.

In fall 2021, CAPRA reviewed the plans as submitted by the schools (SNS, SoE, SSHA, potential E&J Gallo School of Management) and divisions (Graduate Education, Undergraduate Education, and Library) and provided specific feedback on each plan to the EVC/Provost in a memo transmitted in November 2021. CAPRA appreciated the enormous effort that had gone into the creation and updating of the plans over the past couple of years. These academic plans would inform the campus budget call which was issued in spring 2022.

In November and December 2021, CAPRA and Assistant EVC/Provost Martin consulted with the school deans and division leads on their extended academic plans and answered questions about the spring 2022 submission of their budget requests.

For spring 2022, schools and divisions were asked by the EVC/Provost's office to submit the following: summary of progress on strategies and impact (which included a brief narrative and an update to the Phase III Excel spreadsheet summarizing the school/division academic plan), narrative document outlining its extended academic plan for AY 2022-23 to 2026-27, budget

request for AY 2022-23 (FY 2023), and an itemized list of their resource requests and link them to resource request page.

In April 2022, CAPRA submitted its recommendations in a memo to the EVC/Provost on the school and division budget requests. CAPRA attempted to recommend a small enough total amount so that the campus can afford to fund the entire tranche of requests. In making their recommendations, CAPRA abided by the Chancellor's two top priorities: growth in enrollment and strengthening the research profile of the University.

Strategic Planning

The EVC/Provost imparted to CAPRA that the campus needs to ensure that the campus academic plan and the campus strategic plan align as we move to a regular campus budget call process. CAPRA was asked to consider whether the academic plans are aligned with the campus goals, and to later determine whether goals were achieved.

CAPRA was kept apprised of strategic planning through regular consultations with Assistant EVC/Provost Martin. In AY 21-22, planning teams comprising both faculty and administrative representatives were organized around strategic plan objectives: public and scholarly influence of research; research and creative activities; educational opportunities; academic, personal, and career preparation; and international perspective. The teams were tasked with thinking about where the campus is now, where the campus wants to be by 2030, and to think about pathways for change in terms of how the campus should grow and develop in relation to the campus goals. The teams also considered the areas in which the campus will invest in order to grow and develop.

Campus Budget

Interim CFO Schnier kept CAPRA informed throughout this academic year on the campus budget. Specifically, he provided information on state appropriations and the allocations to the UC and UC Merced; the revised student-credit-hour based budget model which covers TAs, lecturers, graduate instructors of record (teaching fellows), and teaching assistants; the fiscal year 2023 campus budget call; and UC Merced's total operating budget for fiscal years 2021 and 2022 and structural deficits. Interim CFO Schnier presented the same information at campuswide town halls throughout the academic year.

Consultation

EVC/Provost

CAPRA benefited from regular consultation with the EVC/Provost on a variety of topics this academic year, mainly academic and strategic planning, the campus budget call, enrollment, the state budget, updates on the BSP building, and the revised MOU with UCOP.

Consultation with Gallo School Core Planning Team

In fall 2021, Director of the Division of Management & Information Paul Maglio and his colleagues on the Gallo Core Planning Team consulted with CoR on the impending submission of the revised pre-proposal to establish the E&J Gallo School of Management. (Director Maglio and the Gallo Core Planning Team similarly consulted with several Senate committees in fall 2021.) In February 2022, Director Maglio asked CAPRA for feedback on the preliminary financial model section of the revised Gallo School pre-proposal in advance of submitting the full revised pre-proposal to the Senate for a second round of review.

Consultation with Institutional Research & Reporting Manager Gary Lowe

Mr. Lowe presented long term enrollment targets and faculty planning resources to CAPRA.

Consultation with UCM Community and Labor Center Leaders

Professor Ed Flores and Center Executive Director Ana Padilla answered questions from CAPRA members on the proposal to establish a Community and Labor Center ORU in parallel with the Senate's review of the proposal.

Representation on Campus Committees

CAPRA had representation on the Periodic Review Oversight Committee, the Joint Council, and the Oracle Advisory Committee.

University Committee on Planning and Budget (UCPB) updates

The CAPRA chair represented the committee on UCPB and kept CAPRA members updated on topics raised by this systemwide committee. The major topics of discussion on UCPB this year were the UC pension fund, UC insurance updates, rebenching formula, state budget and its impact on the UC, proposed faculty salary raise, enrollment, and graduate student unionization.

Campus Review Items

- CAPRA reviewed and commented on:
 - Proposal to establish the Community and Labor Center ORU proposal (the Senate re-started the review of this proposal in AY 21-22 as it was on hold last year)
 - Proposal to establish a B.S. degree in Electrical Engineering

- Proposed revisions to the English Major and Minor
- Environmental Systems Graduate Group Concentrations proposal (CAPRA's comments were transmitted to the GC vice chair)
- Proposal to establish a campus honors program
- Revised pre-proposal to establish the E&J Gallo School of Management
- Greenhouse core facility proposal (submitted for Senate review May 2022)
- Response to LASC's memo to CAPRA and Senate Chair on Library staffing. CAPRA consulted with the EVC/Provost who informed them that he will restore the Library's staff position that will enable the Library to reopen on Saturdays.

Systemwide Review Items

- CAPRA reviewed and commented on:
 - Proposed Presidential Policy on Integrated Pest Management
 - Report from the Negotiated Salary Trial Program Phase 2 Taskforce

Respectfully submitted:

CAPRA members:

Kevin Mitchell, Chair (SNS) – UCPB representative
 Paul Almeida, Vice Chair (SSHA)
 Patti LiWang (SNS)
 Reza Ehsani (SOE)
 Florin Rusu (SOE)
 Jayson Beaster-Jones (SSHA)

Senate Staff:

Simrin Takhar