

Committee on Academic Planning and Resource Allocation (CAPRA)
Minutes of Meeting
January 26, 2022

Pursuant to call, the Committee on Academic Planning and Resource Allocation met at 2:00 pm on January 26, 2022, via Zoom. Chair Kevin Mitchell presiding.

- I. Chair's Report – *Kevin Mitchell*
Chair Mitchell informed CAPRA that he is the UCPB representative to the Academic Council Special Committee on Lab Issues (ACSCOLI). ACSCOLI's primary charge is to provide Senate oversight of the UC's relationship with the National Labs. Chair Mitchell reported that there are no relevant updates for CAPRA from the January 24 ACSCOLI meeting.

- II. UCPB January 4 Meeting Updates – *Jayson Beaster-Jones*
 - A. CAPRA member Beaster-Jones attended the meeting on behalf of Chair Mitchell. Member Beaster-Jones reported the following:
 - i. The UC is revising the rebenching formula.
 - ii. The new budget provides incentives to some UC campuses to admit fewer non-resident students.
 - iii. The state budget is \$14 billion more than what was anticipated, with an approximately \$47-48 billion surplus. The Governor will likely allocate one-time funding to the UCs for various costs. However, any increase in the state budget will likely come with the caveat that the UC admit more students.
 - iv. There is optimism that the proposed 4% raise to faculty salaries will be approved. The increase will be made to faculty's base salaries, not to the scales. An additional 1.5% increase for faculty salaries will be allocated to the UC campuses to be used at their discretion. UCOP will be providing guidance on this.
 - v. UCSD is proposing to open an 8th college.
 - vi. Discussion about the cost of hiring graduate students in the context of their impending unionization.

- III. Consent Calendar
 - A. Today's agenda
 - B. Draft December 14 meeting minutes

Action: the Consent Calendar was approved as presented.

- IV. Labor and Community Center ORU Proposal
The Senate is relaunching the review of this ORU proposal. The ORU proposal, supporting documents, and CAPRA's AY 20-21 comments on the proposal were made available to CAPRA members in advance of this meeting.
Chair Mitchell pointed out that the Senate's ORU policy requires two phases of review for an ORU proposal: intellectual merit review and resources review. He suggested that CAPRA respond to the

Senate Chair's request to review the ORU proposal by the deadline of February 4. CAPRA agreed to continue this discussion under Executive Session towards the end of this meeting. The CAPRA member who is affiliated with the ORU proposal will recuse from the Executive Session.

V. Consultation with EVC/Provost Camfield and Interim CFO Schnier

A. Revised student credit hour (SCH) budget model

Based on the feedback provided by the deans and faculty, Interim CFO Schnier worked with EVC/Provost Camfield to make the following revisions to the SCH-based budget model originally drafted in fall 2021:

- Included the Merritt Writing Program (MWP) TAS budget within SSHA's TAS budget
- Shifted all SCHs formerly generated through the VPDUEs office (e.g., MWP, Spark) back to the School within which it originated;
- Revised the conversion rates established by the Division of Finance and Administration (DFA) to align with the desired percentage of undergraduate tuition net of RTA to support the TAS budget;
- Changed the \$s/SCH allocated so that they are uniform across all three schools;
- Altered the *Step 3* provision of enrollment growth resources to align with the demands of our incoming undergraduates;
- Provided an appendix (Appendix A) to the SCH-based budget model that outlines the changes that will result when the Gallo School of Management is formed.

The three levels that will be used to determine the SCH-based allocation for TAS are:

- Central campus provision of undergraduate enrollment tuition revenues to support TAS
- School-specific dollars per a SCH based on historical credit hours with adjustment factors
- Department-level SCH-based TAS allocations with the potential utilization of subvention funds

Interim CFO Schnier explained that for the past few academic years, the academic budgets have been provided based on the projected curriculum that the departments scheduled for the upcoming year. However, the actual curriculum taught has differed significantly over the years. He shared the differences between the predicted and actual curriculum within the Schools over the past three years.

Interim CFO Schnier then shared with CAPRA total SCHs generated by each of the Schools relative to the "SCH-based Funding" budget that should have been provided to the School to support the curriculum actually offered by each School.

Finally, Interim CFO Schnier shared with CAPRA the current estimates for each School's TAS budget. In addition, \$1 million will be allocated to the Graduate Division to expand the campus' fellowships

Action: Interim CFO Schnier will share the revised SCH model and accompanying narrative with CAPRA after today's meeting.

- VI. Preliminary Financial Model Section of the Gallo School pre-proposal
Director of the Division of Management and Information Maglio has asked for CAPRA's feedback by Friday, February 4. The Gallo School Core Team will take CAPRA's input into account before formally submitting the pre-proposal to the Senate. The financial model section was made available to CAPRA members in advance of this meeting.

CAPRA members requested more time to review the draft financial model. The committee identified a lead reviewer who will provide comments for discussion at the February 9 CAPRA meeting.

Action: the committee analyst will contact Director Maglio to request an extension to February 11. CAPRA will discuss the plan and the lead reviewer's comments at its February 9 meeting.

- VII. Campus Review Item
A. Proposal to establish a B.S. degree in Electrical Engineering

CAPRA identified a lead reviewer.

Action: CAPRA will discuss the proposal and the lead reviewer's comments at the February 9 committee meeting.

- VIII. Other Business
Chair Mitchell asked for the CAPRA spring meeting schedule to be modified so that CAPRA does not meet in the same week as DivCo.

Action: the committee analyst will poll CAPRA members, EVC/Provost Camfield, Interim CFO Schnier, and Assistant EVC/Provost Martin with a proposed, revised meeting schedule.

- IX. Executive Session
No minutes were recorded. The committee member who is affiliated with the Community and Labor Center ORU proposal recused from the discussion.

Action: CAPRA will transmit its memo on the Community and Labor Center ORU proposal to the Senate Chair by his deadline of Friday, February 4.

There being no further business, the meeting was adjourned at 3:30 pm.

Attest: Kevin Mitchell, CAPRA chair