

Committee on Academic Planning and Resource Allocation (CAPRA)
Minutes of Meeting
October 12, 2021

Pursuant to call, the Committee on Academic Planning and Resource Allocation met at 1:00 pm on October 12, 2021, via Zoom. Chair Kevin Mitchell presiding.

- I. Consent Calendar
 - A. Today's agenda
 - B. Draft September 28 meeting minutes

Action: the Consent Calendar was approved as presented.

- II. **Executive Session** - Review of School and Division Academic Plans
Voting members only. No minutes were recorded.

Action: CAPRA will continue the discussion at the October 26 meeting.

- III. Consultation with Interim CFO Schnier

Interim CFO Schnier presented his student-credit-hour based TAs budget. He explained that the Budget Guideline Review Committee formed during AY 20-21 recommended the utilization of a student-credit-hour (SCH) based budget model. The SCH-based budget covers TAs, lecturers, graduate instructors of record (teaching fellows), and teaching assistants.

To date, the predicted curriculum funded has been greater than the actual curriculum taught. The actual curriculum that should have been funded will be used to establish the SCH-based funding model. Interim CFO Schnier shared the actual and predicted budget numbers from AY 18-19, AY 19-20, and AY 20-21. He also shared information on SCHs taught per School and dollar amounts per SCH.

In Fall 2021, the campus needs to develop preliminary estimates for AY 22-23. The information present are: prior 3-year budgets and actual curriculum, SCHs for the past three years, and most recent SCH AY 20-21. The three-step process is: 1) central budget provision (Fall); 2) revision based on SCHs taught during AY 21-22 (spring); and 3) revisions based on the enrollment census (next Fall). The model does not address the local allocation of SCH-based budgets to departments.

Interim CFO Schnier then mentioned additional considerations:

- Reduction in lecturers
 - Dollar-for-dollar shift in the distribution of lowest to highest percentage of undergraduate tuition net Return to Aid
- Predicting future allocations

- Schools are free to predict additional need, but deficits may arise and need to plan
- Deficit spending
 - Deficits, including the 2021-22 AY, will result in a dollar-for-dollar reduction in the upcoming year TAs budget
- Increase in graduate fellowships
 - Provide \$1M of additional graduate fellowship funding to Graduate Division
 - Decouple graduate funding from curriculum

Finally, Interim CFO Schnier shared the current estimates for each School's TAs budget and added that \$1 million will be allocated to the Graduate Division to expand the campus's fellowships.

IV. Chair's Report

A. Divisional Council meeting September 30

The main discussion topics were:

- i. UGC and GC are not granting permanent approvals for online courses but are granting temporary approvals.
- ii. Divisional Council endorsed a memo written by CoR, FWAf, and GC about the campus research obstacles. The memo was transmitted to the Chancellor and EVC/Provost.
- iii. Some MacKenzie Scott funding is being used to establish three new Presidential endowed chairs. UCOP is providing matching funds.
- iv. School of Engineering Executive Committee submitted a request for an emergency provision for spring 2022 remote delivery of lectures by adjunct faculty and lecturers.
- v. Potential unit 18 lecturers strike.

B. University Committee on Planning & Budget (UCPB) meeting October 5

The main discussion items were:

- i. UCOP is implementing an 18% cap on non-resident undergraduate students. Two campuses are currently over that amount but UCOP will backfill their lost revenue.
- ii. By 2030, the UC system is to enroll 20,000 more students.
- iii. The UC San Diego member discussed their campus's problems with Oracle.

There being no further business, the meeting was adjourned at 2:35 pm.

Attest: Kevin Mitchell, CAPRA chair