

**Committee on Academic Planning and Resource Allocation (CAPRA)**  
**Minutes of Meeting**  
**October 24, 2023**

Pursuant to call, the Committee on Academic Planning and Resource Allocation met at 1:00 pm on October 24, 2023 in the Administration Building room 245 and via Zoom. Chair Kevin Mitchell presiding.

I. Executive Session

This session was attended by voting members only and no minutes were recorded.

II. Chair's Report – *Kevin Mitchell*

A. September 28 and October 12 Divisional Council meetings

- The Chancellor consulted with Divisional Council on a variety of topics, including enrollment. Enrolling 15,000 is still the goal, but not by 2030 as that is not feasible. The Chancellor expressed a desire to consult with Divisional Council on a monthly basis.
- AVC for Interdisciplinary Research & Strategic Initiatives Josh Viers gave a presentation on UC Merced's Agricultural Experiment Station designation. CAPRA Chair Mitchell stated that he would like AVC Viers to give the same presentation to CAPRA.  
**Action:** The committee analyst will invite AVC Viers to a future CAPRA meeting.
- With regard to medical education, SNS Dean Dumont will provide a document for the Senate's review.
- Professor Mike Dawson gave an update on the Faculty Advisory Committee on Sustainability.
- The announcement of the interim dean of SSHA was recently made.
- The interim VPDUE will be announced soon.
- School Executive Committee chairs are invited to each Divisional Council meeting.
- CAPRA Member McCloskey is now an at-large member of Divisional Council.

B. September 29 Senate-Administration Shared Governance Retreat

The notes and presentations from the retreat have been shared with Divisional Council and CAPRA. CAPRA Chair Mitchell stated that he would like CAPRA to review the retreat notes and determine if the committee should address any of the discussion topics.

**Action:** The committee analyst will add this to the next CAPRA agenda.

## C. October 3 UCPB meeting

- Another study on total faculty remuneration is forthcoming. CAPRA Chair Mitchell will share the results with CAPRA when they are available.

Last year, UCPB gathered data of best practices of all campus CAPRAs/Senate planning and budget committees. CAPRA Chair Mitchell will share that document with CAPRA for the committee's discussion.

**Action:** The committee analyst will add this item to a future CAPRA meeting agenda.

## III. Consent Calendar

- A. Today's agenda
- B. Draft October 10 meeting minutes

**Action:** The Consent Calendar was approved as presented.

## IV. Systemwide Review Item

- A. Proposed APM Section 672 - Negotiated Salary Program

The purpose of the NSP is to provide a mechanism for participating campuses to augment faculty compensation basis according to the competitive requirements of academic disciplines.

Hyperlinked on today's agenda were the following documents:

- Explanatory cover letter from UCOP
- Proposed policy
- UC campus comments on previous iterations
- CAPRA's May 2022 memo
- The lead reviewer's comments

CAPRA members discussed the lead reviewer's comments and supported them.

**Action:** CAPRA's memo will be transmitted to the Senate Chair by Friday, November 3.

## V. Campus Review Item

- A. Proposed Biology B.A. Degree

**CAPRA member Michael Findlater will recuse.**

The proposal is available here.

CAPRA identified a lead reviewer.

**Action:** The lead reviewer’s comments will be discussed at the November 14 CAPRA meeting. CAPRA’s comments are due to the Senate Executive Director by Friday, November 17.

VI. Consultation with Interim VC/CFO Schnier and AVC of Financial Planning & Analysis Khanona  
A. Part 1 of a campus budget overview.

Interim VC/CFO Schnier presented a series of slides on the campus budget. He will share the presentation with CAPRA after the meeting.

The campus revenue sources for fiscal year 2023 are core revenues (state appropriations, indirect cost return, and tuition and fees), auxiliary revenues, and other revenue sources. This does not include contracts/grants and gifts and endowments. Interim VC/CFO Schnier then shared the fiscal year 2023 campus operation by organization, including Academic Affairs. Academic Affairs encompasses the three Schools, EVC/Provost, Library, Extension and International Affairs, Graduate Division, and Undergraduate Division. Interim VC/CFO Schnier shared the fiscal years 2020-2023 total campus revenues including and excluding auxiliaries.

- Fiscal Year 2022-23 deficit of (\$23.1M)
  - Owner-cost payment was (\$17.8M)
  - One-time funding revenues ~\$5M
  - Community Labor Center Funding - \$3M/year
  - One-time funding under the campus MOU - \$13M. The MOU expires at the end of fiscal year 2025-26. Fall 2026 enrollment has to have increased to offset.
- The true deficit for the campus is approximately (\$25M-\$26M)

For the fiscal year 2024 budget call, funds were from four different pools of funds to support the campus: temporary research staff support, Accelerate Campus’ Evolution (ACE) initiative, temporary Climate Research support, and the campus’s recent designation as an Agricultural Experiment Station.

Interim VC/CFO Schnier then presented the core instructional expenditures per student.

Interim VC/CFO informed CAPRA that he and AVC Khanona are working with VC/CIO Nick Dugan on a global IT funding model.

A CAPRA member asked how the deficit is addressed when the campus spends more than its income. Interim VC/CFO Schnier answered that the campus uses its cash reserves. Of the \$220 million in reserves, \$100 million is a loan and about \$50 million is the 501(c)3.

This means that only about \$70-80 million belongs to the campus and that amount will be spent down at a faster rate when the MOU expires. A CAPRA member asked what happens when the MOU expires. Interim VC/CFO Schnier replied that that is a discussion with OP.

OP is committed to UC Merced, but they do ask reasonable questions about our efficiency.

A CAPRA member asked how much of the campus deficit is from the 2020 Project. Interim VC/CFO Schnier answered that OP pays 51% of that debt and the campus pays the rest.

**Action:** Interim VC/CFO Schnier will continue his budget presentation at the next CAPRA meeting.

VII. Consultation with Interim EVC/Provost Zatz

A. Administrative positions and salary

Interim EVC/Provost Zatz's data was linked on today's agenda. She informed CAPRA that on-campus interviews for EVC/Provost candidates will be held in mid-November.

B. TAS Budget Model Revision Committee

Interim EVC/Provost Zatz stated that she, CAPRA Chair Mitchell, and Interim VC/CFO Schnier are discussing questions they have with the goal of shaping a charge for the committee. Interim EVC/Provost Zatz will keep CAPRA informed of the committee's progress.

C. New program prospectus

Interim EVC/Provost Zatz informed CAPRA that she is no longer pursuing this due to its complications. She explained that deans already know what is in the pipeline for this year.

Interim EVC/Provost Zatz informed CAPRA that members of the [Legislative Analyst's Office](#) (LAO) visited UC Merced recently. Campus leadership gave a presentation that was well received by the LAO. VPAAS Spitzmueller and Interim EVC/Provost Zatz stated that they would like to visit Divisional Council to share the presentation they gave to the LAO representatives. They will also share the presentation with CAPRA.

**Action:** VPAAS Spitzmueller will share the LAO presentation with CAPRA. CAPRA will discuss it at a future meeting.

There being no further business, the meeting was adjourned at 2:30 pm.

Attest: Kevin Mitchell, CAPRA chair