

**Committee on Academic Planning and Resource Allocation (CAPRA)**  
**Minutes of Meeting**  
**November 15, 2022**

Pursuant to call, the Committee on Academic Planning and Resource Allocation met at 11:00 am on November 15, 2022 via Zoom. Chair Kevin Mitchell presiding.

I. Consultation with Strategic Planning Team Representatives

Linked to today's agenda were the following: all Strategic Planning teams' charges and memberships and Assistant EVC/Provost Martin's overview.

At today's meeting, CAPRA heard updates from the Academic, Personal, and Career Preparation Strategic Planning Team's co-conveners Brian O'Bruba and Alisha Kimble. This team is focused on 2.2 of the campus strategic plan: Broaden and deepen students' academic, personal, and career-related experience and preparation. The team seeks to build a foundation by standardizing how opportunities are inventoried and how student participation is tracked. Last year, Cycle 1 was focused on "Shared Vision of Success". This year, the team is working on Cycle 2: "Demonstrate Data Collection". This includes:

- Improve Outreach Campaign based on what we learned from Pilot
- Design approach for Students to participate in co-creation
- Refine and confirm close-ended categories / options as generated from open-ended responses during Pilot
- Discover feasibility of pulling Opportunity information from existing systems serving other functions: Handshake, Connect, CatLife, etc.

The co-conveners mentioned that their connections to EDI are embracing everyone as an educator and supporting the development of all student personas.

CAPRA's GSA representative pointed out that she has data on student participation. She also recommended that the co-conveners ensure that information on Handshake, Connect, and Catlife is accurate for students, and she has found some inconsistencies. She added that a majority of students who joined UC Merced during the pandemic were unaware of what participation opportunities were available to them. She also found that students resist formal mechanisms of involvement and instead find community and belonging through informal social network mechanisms. This makes data collection challenging.

CAPRA then heard updates from the co-convenor of the Strategic Planning Team: Public and Scholarly Influence of Research. This Team is focused on objective 1.1 of the campus strategic plan: Expand the public and scholarly influence of the campus's research at regional, national, and international levels.

At the start of this exercise the 1.1 Planning Team agreed to the following principles and assumptions:

- It is clear that UCM has R1 faculty currently, and that we need to expand that base even further.
- We need to invest in how we communicate about our assets, current and future.
- We need to better support the research enterprise, from start to finish.
- UCM's prestige, reputation, community engagement, depends on faculty and student success in research.
- UCM should aim to be a destination campus, especially for our demographic and region.
- There is great value in fostering research partnerships in education, communities, and industry.
- We should have an awareness that there are scales of UCM influence, which may be prioritized at different times: local, regional, state, national, international.
- The success of the research enterprise and promotion of scholarly products is dependent on the success of faculty, staff, students, and post-docs.

CAPRA's GSA representative stated that outreach and public scholarship are not incentivized or encouraged for graduate students and she encourages improvement in these areas.

Assistant EVC/Provost Martin asked CAPRA to provide written responses to all four Strategic Planning Teams' presentations from the November 8 meeting and today.

**Action:** CAPRA will draft its responses to the Strategic Planning teams' presentations and submit to Assistant EVC/Provost Martin and VP Spitzmueller by mid-December.

## II. Consultation with Administration

EVC/Provost Camfield could not attend today's meeting due to a scheduling conflict.

In the EVC/Provost's absence, CAPRA held a brief discussion with VP Spitzmueller and Assistant EVC/Provost Martin. VP Spitzmueller stated that she and Assistant EVC/Provost Martin are working with faculty members who are planning to develop proposals for new programs. She asked CAPRA about what information would facilitate their review and what is their criteria for reviewing such proposals. CAPRA Chair Mitchell replied that it is important that proposals for new programs differentiate between aspirational resource requests and actual resource needs. CAPRA would also need to know what research space is being requested in addition to space for educational/teaching needs and support staff.

A CAPRA member asked where faculty obtain their data on enrollment projections when they develop new program proposals. Assistant EVC/Provost Martin responded that she and VP Spitzmueller are working with faculty who propose new programs on putting together projected enrollment numbers. She acknowledged that this collaboration did not occur with the BCME

proposal that is currently under Senate review. She and VP Spitzmueller also work with deans, associate deans, and IRDS on enrollment projections to ensure accuracy. The data that IRDS provides will be included as an appendix in future new program proposals. Assistant EVC/Provost Martin and VP Spitzmueller also recommend to faculty proposers that they work with other schools and departments on enrollment impact and suggest they obtain letters of support to ensure all affected units have the capacity to offer the new program. This documentation is ideally supposed to be included in the program proposal package when it is transmitted to the Senate for review.

CAPRA Chair Mitchell stated that it would be helpful for future new program proposals to include the approximate number of students a new major would need to enroll in order to justify future faculty FTE lines.

- III. Consent Calendar
  - A. Today's agenda
  - B. Draft November 8 meeting minutes

**Action:** The Consent Calendar was approved as presented.

- IV. Consultation - SNS Dean Betsy Dumont and Interim Director of Undergraduate Medical Education Margo Vener

Dean Dumont and Dr. Vener provided updates on the medical education program. Under AB 89, \$15 million per year was provided through permanent state appropriations to 1) support a collaboration between UCSF, UCSF-Fresno, and UC Merced to offer the SJV PRIME Program (now renamed SVJ PRIME+) and 2) pursue adding UC Merced a regional campus of UCSF as a 1st step toward pursuing an independent medical school.

The roles of UC Merced and UCSF Fresno are as follows:

- UC Merced
  - award BS degrees that prepare students for the SVJ PRIME+ MD Program
  - deliver Years 1-2 of a modified UCSF medical curriculum (F1)
  - expand pre-health preparation for all undergraduate students
- UCSF Fresno
  - deliver Years 3-4 of a modified UCSF medical curriculum (F2)
  - continue to offer residency and fellowship training
  - work with local hospital and clinics to expand local residency experiences
  - increase retention of residents as practicing MDs in the Valley above the current 50%

The program will accept 12 students for the first year.

CAPRA Chair Mitchell asked for a table of UC Merced budget data with regard to the medical education program. Dean Dumont responded that she will ask UCSF and UCSF-Fresno how much budget data they

are willing to share. A CAPRA member asked how the 1-3 week session structure will work. Dr. Vener replied that UC Merced will hire core faculty whose main job is to teach the medical students. The exact number of new faculty is to be determined. They will deliver a longitudinal curriculum to the students; in addition, the curriculum will include volunteer lectures from other faculty members on specialized topics, e.g. Valley Fever. CAPRA Chair Mitchell asked who the core faculty will be. Dean Dumont replied that the campus is not yet sure but it may be Teaching Professors. Dr. Vener reiterated that the core faculty will be at UC Merced, and while they may have joint appointments at UCSF so they can access the medical libraries, they are not expected or obliged to teach at UCSF.

CAPRA Chair Mitchell asked how the medical education program will account for attrition. Dean Dumont responded that 12 students will be admitted but the program will offer opportunities to a group of other students to prepare them to apply for medical school. However, that other group is not guaranteed admittance.

V. Chair's Report – *Kevin Mitchell*

A. Senior Administrators' Council (SAC) meeting updates

- Chair Mitchell reported that representatives from the Strategic Planning Teams provided presentations to SAC similar to the ones they provided to CAPRA.
- The campus launched the search for a new CIO.

B. UCPB meeting November 1

- Chair Mitchell asked his colleagues on UCPB how proposed Centers are approved at their campuses. He learned that in general, other campus CAPRAs are not much involved. As CAPRA wrote in its memo about the proposed UC Merced Centers policy (previously transmitted to the Senate Chair), Senate oversight of the establishment of Centers at UC Merced is important.
- Chair Mitchell asked the UCPB representatives from UC Santa Cruz and UC Riverside about their campus consultations on climate funds. Their situations are similar to that of UC Merced: their administrations are working quickly to allocate the climate funding and the quality of the interaction between their Senates and their administrations varies.

C. Divisional Council updates

- Divisional Council members met with the Chancellor recently where he gave updates on the state of the campus.
- Senate Chair LiWang reported to Divisional Council that the EVC/Provost is working on a proposal for the establishment of a Center for Research, Equity, Anti-Racism, and Transformative Engagement (CREATE).
- Chair Mitchell reminded CAPRA members that the Chancellor is scheduled to attend the November 29 meeting. The committee analyst previously asked the Chancellor's office to provide discussion topics.

There being no further business, the meeting was adjourned at 12:30 pm.

Attest: Kevin Mitchell, CAPRA chair