

Committee on Academic Planning and Resource Allocation (CAPRA)
Minutes of Meeting
May 2, 2019

Pursuant to call, the Committee on Academic Planning and Resource Allocation met at 3:00 pm on May 2, 2019 in Room 362 of the Kolligian Library, Senate Vice Chair Anne Kelley presiding.

I. Consultation with EVC/Provost

EVC/Provost Camfield raised the following topics:

- Continued discussion on campus priorities for funding with a potential General Obligation bond.

In a previous meeting, the EVC/Provost asked CAPRA for input on areas on campus that would most benefit from funding from a potential General Obligation bond. CAPRA conversed, via email, with Director of Space Planning & Analysis Maggie Saunders to get additional information in order to generate a prioritized list. CAPRA learned that there are many unknowns at this time as the campus looks ahead to 2030. CAPRA members related to the EVC/Provost that in general, they suggest prioritizing unmet research space needs (specifically new space of psychological sciences and public health) and backfill space projects.

The EVC/Provost agreed that there are several unknowns at this time with regard to 2030 growth. He stated that the UC system priorities for utilizing potential bond money will likely be the areas he mentioned to CAPRA previously: seismic retrofitting and deferred maintenance. UC Merced's backfill space projects would fall into the deferred maintenance category. However, the EVC/Provost cautioned that UC Merced would likely not receive money for new research space *and* backfill space projects; the campus will have to prioritize one over the other. He did reassure CAPRA members that the campus does have already have some funds to continue with the backfill space projects. The EVC/Provost also mentioned that the costs for backfilling old space may be paid with different types of funding, i.e. potentially in the context of startup costs.

The EVC/Provost asserted that the goal by 2030 is to achieve an enrollment of 15,000 students, 10% of which will be graduate students. (When determining student-to-faculty ratio, the EVC/Provost emphasized the

importance of taking into account both graduate and undergraduate students.) Campus leadership is working on space planning algorithms to determine whether it is more feasible to stay at current space levels, or to embark on another, large infrastructure project as we did for the 2020 buildings.

CAPRA members encouraged the EVC/Provost to compare the tradeoffs between requirements for new research space and backfill space projects.

- Proposed Enrollment Strategy Committee

The EVC/Provost announced that Division Council endorsed the formation of his suggested enrollment strategy committee.

- Academic Planning Work Group updates

The EVC/Provost stated that the work group's report is undergoing Senate review. The work group will disband, and much of its duties will be under CAPRA's purview in future academic years.

II. Chair's Report

Senate Vice Chair Kelley debriefed CAPRA members on the April 29 Division Council meeting. The major items of discussion included: SNRI Director Roger Bales did a presentation on carbon neutrality, and Division Council members requested an articulation of tradeoffs; all Senate committee and ORU director comments on CoR's draft ORU policy will be sent to CoR for consideration; salary recovery policy and questions about buyout costs internally versus externally; and the FWAf memo on teaching load equity for Teaching Professors.

III. Consent Calendar

Action: the April 18 meeting minutes were approved as presented. The debrief on recent activities of the Budget Work Group will be removed from today's agenda due to the absence of CAPRA's representative on the work group.

IV. Campus Review Items

- Academic Planning Work Group report

CAPRA members continued their discussion of their draft memo which was distributed prior to this meeting. After much debate, the following edits were agreed upon: 1) the section on Diversity of Faculty and Staff would reflect the fact that members have differing views; 2) under the section Breadth in Research and Teaching, a comment will be added that breadth in teaching and research may require different criteria and any criteria must take into account the size of the faculty to be a practical measure; and 3) the memo will begin with a general observation that overall, many of the criteria do not measure what they purport to measure.

Action: committee analyst to distribute the updated memo via email for further review and approval before the Senate Chair's deadline of 5:00 pm on Monday, May 6.

- Department Chair Duties document

CAPRA members discussed the draft memo which was distributed prior to this meeting. Members agreed with the draft memo's contents.

Action: committee analyst to distribute the draft memo via email for further review and approval before the Senate Chair's deadline of 5:00 pm on Monday, May 6.

V. Systemwide Review Item

- Immigration Enforcement at UC Health Facilities

This policy responding to immigration enforcement issues involving patients in UC Health Facilities will be established on an interim basis.

Action: The Senate Chair will be informed that CAPRA declines to comment.

There being no further business, the meeting adjourned at 4:30 pm.

Attest: Anne Kelley, Senate Vice Chair